

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of
the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): December 6, 2006

VIACOM INC.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction
of incorporation)

001-32686

(Commission File Number)

20-3515052

(IRS Employer Identification
Number)

1515 Broadway, New York, NY

(Address of principal executive offices)

10036

(Zip Code)

Registrant's telephone number, including area code: (212) 258-6000

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2.):

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Item 5.02 Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

(e) On December 6, 2006, Viacom Inc. ("Viacom") entered into a separation agreement (the "Separation Agreement") with Michael J. Dolan, Viacom's Executive Vice President and Chief Financial Officer. The Separation Agreement provides for Mr. Dolan's resignation from service as Viacom's Executive Vice President and Chief Financial Officer, effective as of December 31, 2006 (the "Resignation Date"), for "Good Reason" (as defined in the employment agreement, dated May 2, 2005 between Mr. Dolan and Viacom (the "Employment Agreement")) and provides for Mr. Dolan's separation benefits and obligations.

Consistent with the terms of the Employment Agreement, Viacom will continue to pay Mr. Dolan his salary, bonus and deferred compensation during the period from the Resignation Date through May 1, 2009, in an approximate total cash amount of \$9.3 million. Viacom will also pay Mr. Dolan the balance of his deferred compensation account at the Resignation Date, in an approximate total amount of \$500,000. In the Separation Agreement, Mr. Dolan and Viacom have agreed to postpone the payment of any portion of these amounts that would otherwise be paid during the first six months following the Resignation Date until the first business day following the six-month anniversary of the Resignation Date.

The Separation Agreement confirms Mr. Dolan's entitlement under the Employment Agreement to continuation of certain medical, dental and life insurance benefits through May 1, 2009 (subject to reduction or discontinuation of benefits if Mr. Dolan becomes covered by the plans of a subsequent employer).

Pursuant to the Separation Agreement, 115,376 stock options awarded to Mr. Dolan by Viacom in 2005 and 142,404 stock options awarded to him in 2006 will vest on the Resignation Date and will remain exercisable thereafter for one year. In addition, the tranche of 5,213 restricted share units granted to Mr. Dolan on May 16, 2005 which was due to vest on May 16, 2007 will vest on the Resignation Date. Mr. Dolan's other unvested restricted share units will not vest and will be cancelled.

Mr. Dolan will become an advisor to Viacom for a period of six months following the Resignation Date, subject to Mr. Dolan's right to terminate the advisory arrangement upon 10 days notice to Viacom.

Mr. Dolan and Viacom have agreed to the continuing applicability of certain covenants set forth in the Employment Agreement with respect to solicitation of employees, confidential information, Viacom's ownership of the results and proceeds of Mr. Dolan's services, litigation cooperation, non-disparagement and other matters. Mr. Dolan and Viacom have also agreed that Mr. Dolan's non-compete obligations and mitigation obligations terminate as of the Resignation Date and to grant each other a mutual release covering any claims arising out of Mr. Dolan's employment or the termination thereof.

The foregoing description of the Separation Agreement is qualified by reference to the Separation Agreement, which is attached hereto as Exhibit 10 and is incorporated herein by reference in its entirety.

Section 9 - Financial Statements and Exhibits

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits. The following exhibit is filed as part of this Report on Form 8-K:

<u>Exhibit No.</u>	<u>Description of Exhibit</u>
10	Separation Agreement between Viacom Inc. and Michael J. Dolan dated as of December 6, 2006.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

VIACOM INC.

By:: /s/ Michael D. Fricklas

Name: Michael D. Fricklas
Title: Executive Vice President, General
Counsel and Secretary

Date: December 8, 2006

Exhibit Index

Exhibit No.

Description of Exhibit

10

Separation Agreement between Viacom Inc. and Michael J. Dolan dated as of December 6, 2006.

SEPARATION AGREEMENT

THIS AGREEMENT, dated as of December 6, 2006 (the "Agreement"), by and between VIACOM INC., a Delaware corporation (the "Company"), and MICHAEL J. DOLAN (the "Executive").

WHEREAS, the Company and the Executive are parties to a certain Employment Agreement, dated May 2, 2005 (the "Employment Agreement") (any capitalized terms used without definition in this Agreement to have the meaning assigned to them in the Employment Agreement);

WHEREAS, the parties intend that this Agreement provide for Executive's resignation from employment with the Company for Good Reason and set forth the terms relating to his resignation for Good Reason;

NOW, THEREFORE, in consideration of the covenants and agreements hereinafter set forth in this Agreement, the parties hereto hereby agree as follows:

1. Resignation Date.

(a) The Executive hereby resigns for "Good Reason" from his employment with the Company, including from his position as Chief Financial Officer of the Company and from all other offices and positions with the Company and all of its subsidiaries, affiliates, joint ventures, partnerships or any other business enterprises, as well as from any office or position with any trade group or other industry organization which he holds on behalf of the Company or its subsidiaries or affiliates, effective as of December 31, 2006 (the "Resignation Date").

(b) The Board and the Company hereby agree that the Executive's resignation is for Good Reason and accept the Executive's resignation for Good Reason, and they further agree that they will not at any time assert any claim, or otherwise take any position, contesting the validity or effectiveness of such resignation for Good Reason. Without limiting the foregoing, the Company waives any notice requirements and cure periods under the Employment Agreement with respect to the Executive's resignation for Good Reason.

2. Payments and Benefits. Subject to the provisions of paragraph 17 of this Agreement and in consideration for the Executive's obligations under this Agreement, including under paragraph 5 hereof:

(a) Termination Payments and Benefits. In connection with the Executive's resignation, the Company shall pay and provide the Executive with the payments and benefits (the "Termination Payments and Benefits") described in this paragraph 2(a), which shall be payable as provided herein, provided that the Executive does not revoke this Agreement during the Revocation Period (as defined below). The Termination Payments and Benefits shall consist of the following:

(i) The Company will pay the Executive the cash amount set forth on Schedule (a)(i) attached hereto (the “**Salary Amount**”), such amount having been determined in accordance with paragraphs 8(d)(i) and (iii) of the Employment Agreement. The Salary Amount will be paid in accordance with the Company’s regular payroll practices beginning with the first payroll period ending after the Resignation Date and continuing through May 1, 2009; *provided, however*, that any payments that would have been pursuant to the foregoing schedule in respect of payroll periods ending on or before the six-month anniversary of the Resignation Date shall instead be aggregated and paid on the Payment Date. Notwithstanding the preceding sentence, in the event of the Executive’s death any portion of the Salary Amount that has not been paid will be paid on the fifth business day following the Company’s receipt of notice of the Executive’s death. The earlier of (x) the first business day following the six-month anniversary of the Resignation Date and (y) the fifth business day following the Company’s receipt of notice of the Executive’s death is referred to as the “**Payment Date**”.

(ii) The Company will pay the Executive the cash amount set forth on Schedule (a)(ii) attached hereto (the “**Bonus/Deferred Amount**”), such amount having been determined in accordance with paragraphs 8(d)(ii) and (iv) of the Employment Agreement. The Bonus/Deferred Amount for 2006 (as set forth in Schedule (a)(ii)) shall be paid to the Executive on the Payment Date. The Bonus/Deferred Amount for subsequent years (as set forth in Schedule (a)(ii)) shall be paid on the dates set forth on Schedule (a)(ii) with respect to each such year.

(iii) The Executive’s balance in his Deferred Compensation Account established pursuant to his Employment Agreement and referenced on Schedule (a)(iii) will be paid to him in a single lump sum on the Payment Date.

(iv) The Company will provide the Executive and his family coverage under all medical and dental plans in which he participated prior to the Resignation Date, provided under COBRA (and will pay all COBRA premiums in connection therewith (the “**COBRA Premiums**”)), for the period from the Resignation Date until the earlier of (x) the 18 month anniversary of the Resignation Date; or (y) the date on which the Executive becomes eligible for medical and dental coverage from a third party, provided, that, with respect to the period from the Resignation Date to the Payment Date, the Executive will pay the Company in advance for the cost of the COBRA Premiums, which amounts will be reimbursed by the Company to the Executive in a lump sum on the Payment Date. For the period between the 18 month anniversary of the Resignation Date and the earlier of (A) May 1, 2009 and (B) the date on which the Executive becomes eligible for medical and dental coverage from a third party, the Executive will obtain medical and dental insurance for the Executive and his family, which coverage will be comparable to the coverage the Executive was provided by the Company immediately prior to the Resignation Date, and the Company will pay to the Executive monthly the cost of such medical and dental insurance for such period.

(v) The Company will continue to provide the Executive with Five Million Dollars (\$5,000,000) of life insurance coverage as set forth in paragraph 4(b) of the Employment Agreement (and will pay all premiums in connection therewith (the "Life Insurance Premiums")) until May 1, 2009 (the amount of such coverage shall be reduced by the amount of life insurance coverage furnished to you at no cost by a third party employer); *provided, however*, that, with respect to the period from the Resignation Date to the Payment Date, the Executive will pay the Company in advance for the cost of the Life Insurance Premiums (including premiums related to the Executive's coverage under the group term life insurance policy maintained by the Company), which amounts will be reimbursed by the Company to the Executive in a lump sum on the Payment Date. The Executive acknowledges that his Company-provided coverage for disability and accidental death and dismemberment ended on the Resignation Date.

(vi) All stock options granted to the Executive pursuant to the Company's Long-Term Management Incentive Plan that are unvested as of the Resignation Date but would have vested and become exercisable on or before May 2, 2009 (the "Accelerated Options"), shall vest as of the Resignation Date. All stock options currently held by the Executive, including the Accelerated Options, are listed on Schedule (a)(vi) and will remain exercisable until the respective Expiration Date set forth on Schedule (a)(vi).

(vii) All restricted share units granted to the Executive pursuant to the Company's Long-Term Management Incentive Plan that are unvested as of the Resignation Date shall be forfeited and cancelled, pursuant to the terms of the Employment Agreement; *provided, however*, that, notwithstanding the terms of the Employment Agreement, the restricted share units set forth on Schedule (a)(vii) shall vest as of the Resignation Date.

(b) Reimbursement of Expenses. The Executive shall be reimbursed for all expenses he incurred during the course of his employment with the Company in accordance with the Company's policies.

(c) Incorporation. The provisions of paragraph 8(f) (concerning termination of benefits), paragraph 8(g) (concerning resignation from official positions) and paragraph 9 (concerning death) of the Employment Agreement are hereby incorporated by reference in their entirety as if they were set forth herein. The provisions in paragraph 8(d) following 8(d)(vii)(y) concerning (1) non-acceleration of vesting of restricted share units as applicable to the restricted share units listed on Schedule (a)(vii), (2) the Executive's obligation to mitigate payments provided for therein by seeking other employment and (3) the reduction of such payments for compensation earned from other sources, in each case shall not apply and are not incorporated herein. The provisions of paragraph 8(d) following 8(d)(vii)(y) not referenced in the foregoing sentence are incorporated by reference in their entirety as if they were set forth herein.

3. Advisory Services. Executive shall become an advisor to the Company, for the period from the first day following the Resignation Date until the earlier of (i) six months following the Resignation Date and (ii) the date 10 days after the Executive notifies the Company

in writing of the termination of such period (the "Advisory Period"). During the Advisory Period, the Executive will provide such advisory services concerning the business, affairs and management of the Company as may be reasonably requested by the Chief Executive Officer or Chief Administrative Officer of the Company. The Executive is not and shall not be deemed to be an employee of the Company by virtue of his retention as an advisor hereunder or the performance of advisory services to the Company, and the Executive shall, for all purposes, be deemed an independent contractor.

4. Restrictive Covenants.

(a) Covenant Provisions. The Executive shall continue to be subject to the provisions of paragraph 6(a) through 6(h) of the Employment Agreement (the "Covenant Provisions"), and the Covenant Provisions are hereby incorporated by reference into this Agreement in their entirety as if they were set forth herein.

(b) Injunctive Relief, Etc. The Executive acknowledges and agrees that any violation of Covenant Provisions, which provisions are incorporated by reference into this paragraph 4, will result in irreparable damage to the Company, and, accordingly, the Company may obtain injunctive and other equitable relief for any breach or threatened breach of such paragraphs, in addition to any other remedies available to the Company. The Executive and the Company agree that the restrictions and remedies contained in the Covenant Provisions of paragraph 4 are reasonable and that it is his intention and the intention of the Company that such restrictions and remedies shall be enforceable to the fullest extent permissible by law. If it shall be found by a court of competent jurisdiction that any such restriction or remedy is unenforceable but would be enforceable if some part thereof were deleted or the period or area of application reduced, then such restriction or remedy shall apply with such modification as shall be necessary to make it enforceable.

(c) Survival. The obligations of the Executive and the Company under the Covenant Provisions of this paragraph 4 shall remain in full force and effect for the longer of the entire period provided therein or the last day of the Advisory Period; *provided, however*, that Executive's obligations under paragraph 6(a) (concerning non-competition) of the Employment Agreement shall terminate at the later of the Resignation Date or the end of the Advisory Period.

5. Releases.

(a) Release by the Executive.

(i) Release. In consideration of the payments and benefits provided to the Executive under this Agreement and the Employment Agreement, in connection with his resignation and after consultation with counsel, the Executive, and each of the Executive's respective heirs, executors, administrators, representatives, agents, successors and assigns (collectively, the "Releasers") hereby irrevocably and unconditionally release and forever discharge the Company and any of its subsidiaries, affiliates or predecessors (collectively, the "The Company Group") and each of their respective officers, employees, directors, shareholders and agents from any and all claims, actions, causes of action, rights, judgments, obligations, damages, demands, accountings or liabilities of

whatever kind or character (collectively, "**Claims**"), including, without limitation, any Claims arising under Title VII of the Civil Rights Act of 1964, the Rehabilitation Act of 1973, the Americans with Disabilities Act of 1990, the Civil Rights Act of 1866, the Civil Rights Act of 1991, the Employee Retirement Income Security Act of 1974, the Family Medical Leave Act of 1993, or any other federal, state, local or foreign law, that the Releasors may have, or in the future may possess, arising out of the Executive's employment relationship with and service as an employee, officer or director of the Company Group, and the termination of such relationship or service; provided, however, that the release set forth in this paragraph 5(a)(i) shall not apply to (1) the obligations of the Company under this Agreement or (2) any indemnification rights the Executive may have in accordance with the Company's governance instruments or under any director and officer liability insurance maintained by the Company with respect to liabilities arising as a result of the Executive's service as an officer and employee of the Company. The Releasors further agree that the payments and benefits described in this Agreement (including the applicable post-resignation obligations of the Company under the Employment Agreement) shall be in full satisfaction of any and all Claims for payments or benefits, whether express or implied, that the Releasors may have against the Company Group arising out of the Executive's employment relationship or the Executive's service as an employee, officer and director of the Company Group and the termination thereof other than rights under any and all the Company benefit plans and programs in accordance with the terms of such plans or programs.

(ii) Specific Release of ADEA Claims. In further consideration of the payments and benefits provided to the Executive under this Agreement, the Releasors hereby unconditionally release and forever discharge the Company Group, and each of their respective officers, employees, directors, shareholders and agents from any and all Claims that the Releasors may have as of the date the Executive signs this Agreement arising under the Federal Age Discrimination in Employment Act of 1967, as amended, and the applicable rules and regulations promulgated thereunder ("**ADEA**"). By signing this Agreement, the Executive hereby acknowledges and confirms the following: (1) the Executive was advised by the Company in connection with his termination to consult with an attorney of his choice prior to signing this Agreement and to have such attorney explain to the Executive the terms of this Agreement, including, without limitation, the terms relating to the Executive's release of claims arising under ADEA and, the Executive has in fact consulted with an attorney; (2) the Executive was given a period of not fewer than twenty-one (21) days to consider the terms of this Agreement and to consult with an attorney of his choosing with respect thereto; (3) the Executive is providing the release and discharge set forth in this paragraph 5(b) only in exchange for consideration in addition to anything of value to which the Executive is already entitled; and (4) that the Executive knowingly and voluntarily accepts the terms of this Agreement.

(iii) No Assignment. The Executive represents and warrants that he has not assigned any of the Claims being released under this paragraph 5(a).

(iv) Claims. The Executive agrees that he has not instituted, assisted or otherwise participated in connection with, any action, complaint, claim, charge, grievance, arbitration, lawsuit, or administrative agency proceeding, or action at law or otherwise

against any member of the Company Group or any of their respective officers, employees, directors, shareholders or agents.

(b) Release by the Company.

(i) Release. In consideration of the Executive's waiver and release of claims set forth above and the other obligations of the Executive hereunder, the Company Group, for its, and their respective officers, directors, employees, shareholders and agents, hereby irrevocably and unconditionally releases and forever discharges the Executive, his family, his estate, his agents, attorneys, his heirs, executors, administrators, representatives, successors and assigns from and against any and all Claims that they may have or in the future may possess, relating to or arising out of, directly or indirectly, the Executive's employment relationship with and service as a director, employee or officer of the Company Group and the termination of such relationship or service; provided, however, that this release shall not apply to (1) any of the Executive's obligations under this Agreement (2) any of the applicable post-Resignation Date obligations of the Executive under the Employment Agreement as referenced in paragraph 4(a) of this Agreement or (3) any Claims relating to or arising out of the Executive's gross negligence, willful misconduct or bad faith.

(ii) No Assignment. The Company represents and warrants that no member of the Company Group has assigned any of the Claims being released under this paragraph 5(b).

(iii) Claims. The Company agrees that neither it nor any member of the Company Group has instituted, assisted or otherwise participated in connection with, any action, complaint, claim, charge, grievance, arbitration, lawsuit, or administrative agency proceeding, or action at law or otherwise against the Executive, any of the Releasers or any of their respective officers, employees, directors, shareholders or agents.

6. Revocation. This Agreement may be revoked by the Executive by a written instrument within the seven (7)-day period commencing on the date the Executive signs this Agreement (the "Revocation Period"). In the event of any such revocation by the Executive, all obligations of the parties under this Agreement shall terminate and be of no further force and effect as of the date of such revocation. No such revocation by the Executive shall be effective unless it is in writing and signed by the Executive and received by the Company prior to the expiration of the Revocation Period.

7. Effective Date of Agreement. This Agreement shall become effective as of the date first set forth above.

8. Death. In the event of the Executive's death, with respect to any payments, entitlements or benefits payable or due hereunder, references in this Agreement to, respectively, "the Executive" shall be deemed to refer, where appropriate, to the Executive's legal representatives or his beneficiary or beneficiaries.

9. Indemnification. The provisions of paragraph 12 (concerning indemnification) of the Employment Agreement are hereby incorporated by reference in their entirety as if they were set forth herein.

10. Notices. All notices required to be given hereunder shall be given in writing, by personal delivery or by mail at the respective addresses of the parties hereto set forth above, or at such other address as may be designated in writing by either party, and in the case of The Company, to the attention of the General Counsel of The Company. Any notice given by mail shall be deemed to have been given three days following such mailing. Copies of all notices to the Executive shall be given to Blank Rome LLP, 405 Lexington Avenue, New York, NY 10174, Attention: Ronald S. Katz.

11. Assignment and Successors. This Agreement may not be assigned by the Executive or the Company except that the Company may assign this Agreement to any successor in interest to the Company, provided that such assignee assumes all of the obligations of the Company hereunder. As used in this Agreement, the “the Company” shall mean the Company as defined above and any successor to its business and/or assets which by reason hereof assumes and agrees to perform this Agreement by operation of law, or otherwise.

12. New York Law. This Agreement and all matters or issues collateral thereto shall be governed by the laws of the State of New York, without giving effect to the conflicts of laws principles thereof.

13. No Implied Contract. The parties intend to be bound only upon execution of a written agreement and no negotiation, exchange of draft or partial performance shall be deemed to imply an agreement.

14. Entire Understanding; Amendments; Definitions. This Agreement contains the entire understanding of the parties hereto relating to the subject matter herein contained, supersedes all prior agreements, understandings and writings except to the extent specifically provided herein, and can be amended only by a writing signed by both parties hereto.

15. Waivers. Waiver by either the Executive or by the Company of any breach or default by the other party of any of the terms of this Agreement shall not operate as a waiver of any other breach or default, whether similar to or different from the breach or default waived. No waiver of any provision of this Agreement shall be implied from any course of dealing between the parties hereto or from any failure by either party hereto to assert its or his rights hereunder on any occasion or series of occasions.

16. Deductions and Withholdings. All amounts payable under this Agreement shall be paid less deductions and income and payroll tax withholdings as may be required under applicable law and any benefits and perquisites provided to the Executive under this Agreement shall be taxable to the Executive as may be required under applicable law.

17. Section 409A.

(a) The Company acknowledges that the Executive is a “**specified employee**” as defined and applied in Section 409A of the Internal Revenue Code, as amended (the “Code”),

and as such, may be subject to the imposition of certain excise taxes, interest and other penalties with respect to amounts or benefits payable under his Employment Agreement and this Agreement in connection with his resignation hereunder in the event such payments or other benefits are found to constitute deferred compensation payments under Section 409A of the Code. Therefore, notwithstanding anything to the contrary in the Employment Agreement or this Agreement, as of the Resignation Date, any Termination Payments and Benefits or other payments due hereunder, that may constitute deferred compensation payments under Section 409A of the Code may not commence to the Executive until the Payment Date, except to the extent any regulations or guidance issued by the Internal Revenue Service under Section 409A of the Code does not subject such payments or benefits to Section 409A; provided, that any payments in respect of any Salary Amount or Bonus/Deferred Amount due to the Executive under paragraph 2(a) (whether payable in a lump sum or in installments in accordance with the Company's regular payroll practices or otherwise) that were so delayed during such six-month period shall be paid in the aggregate as soon as administratively practicable following the Payment Date; provided, further, that the delivery to the Executive of any equity of the Company pursuant to paragraph 2(a) that was also so delayed during such six-month period (including, without limitation, any shares of Class B Common Stock due in payment for any vested Restricted Stock Units), will be delivered to him as soon as practicable following the Payment Date; and provided, further, that the Executive, for the six-month period following his termination date, will pay the full amounts due for any premium or payment (or any portion thereof) which would be treated as deferred compensation under Section 409A, that the Company is required to pay under paragraph 2(a), which amounts will be reimbursed to him in a lump sum as soon as practicable following the Payment Date.

(b) Furthermore, if prior to the Payment Date, Section 409A is modified to allow for any of the payments to be provided hereunder to the Executive to be made prior to the Payment Date without additional cost to the Executive by reason of such earlier payments, then all such payments shall be accelerated and shall be made as promptly as practicable following the release of the modifications to Section 409A, in accordance with the terms of these modifications.

(c) If any provision of this Agreement contravenes any regulations or Department of Treasury guidance promulgated under Section 409A of the Code, or could cause any amounts or benefits hereunder to be subject to taxes, interest or penalties under Section 409A of the Code, the Company may, in its sole discretion and without the Executive's consent, modify the Agreement to: (i) comply with, or avoid being subject to, Section 409A of the Code and avoid the imposition of taxes, interest and penalties under Section 409A of the Code, and (ii) maintain, to the maximum extent practicable, the original intent of the applicable provision without contravening the provisions of Section 409A of the Code. This paragraph 17 is not intended to create an obligation on the part of the Company to modify this Agreement and does not guarantee that the amounts or benefits owed under the Agreement will not be subject to interest and penalties under Section 409A of the Code.

18. Counterparts. This Agreement may be executed in one or more counterparts, each of which shall be deemed to be an original but all of which together shall constitute one and the same instrument.

19. Headings. The descriptive headings contained in this Agreement are included for convenience of reference only and shall not affect in any way the meaning or interpretation of this Agreement. Unless otherwise expressly provided for in this Agreement, the word “including” or any variation thereof means “including, without limitation” and shall not be construed to limit any general statement that it follows to the specific or similar items or matters immediately following it.

IN WITNESS WHEREOF, the parties hereto have executed this Agreement as of the day and year first above written.

VIACOM INC.

By: /s/ Michael D. Fricklas
Name: Michael J. Dolan
Title: Executive Vice President, General
Counsel and Secretary

By: /s/ Michael J. Dolan
Michael J. Dolan