INVESTOR PRESENTATION

BRIAN ROBBINS PRESIDENT AND CHIEF EXECUTIVE OFFICER OF PARAMOUNT PICTURES, NICKELODEON

09.07.2022



IMPORTANT INFORMATION

CAUTIONARY NOTE CONCERNING FORWARD-LOOKING STATEMENTS

This communication contains both historical and forward-looking statements, including statements related to our future results and performance. All statements that are not statements of historical fact are, or may be deemed to be, forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Similarly, statements that include phrases such as "believe," "expect," "anticipate," "intervent expectations concerning future results and events; generally can be identified by the use of statements that include phrases such as "believe," "expect," "anticipate," "intervent," "benerally can be identified by the use of statements that include phrases use as "believe," expect," "anticipate," "interventes," and other factors that are difficult to predict and which may cause our actual results, performance or achievements expressed or implied by these statements. These risks, uncertainties and other factors include, among others: risks related to our streaming initiatives; changes in consumer behavior, as well as evolving technologies, distribution platforms and packaging; the impact on our advertising revenues as a result of changes in consumer viewership, advertising market conditions and deficiencies in audience measurement; our ability to maintain attractive brands and our reputation, and to offer popular programming and other content; increased costs for content and other rights; competition for talent, content, audiences, subscribers, advertising and distribution; the potential for loss of carriage or other reduction in or the impact of negotiations for the distribution of our content; losses due to asset impairment charges for goodwill, intangible assets, FCC licenses and programming; risks related to our ongoing investments in new businesses, products, services and technologies, through acquisitions and other rights; commeting investments in new businesses; the loss of existing or inability to hire new key employees or secure creative talent; the impact of Covid-19 and other pan

NON-GAAP FINANCIAL MEASURES

OCBS

This communication may contain non-GAAP financial measures. We provide reconciliations of non-GAAP financial measures to the most directly comparable GAAP financial measures in our Form 8-K announcing our earnings results, which can be found on the SEC's website at www.sec.gov and our website at ir.paramount.com.



















