# VIACOMCBS 

March Quarter 2020
Trending Schedules

## VIACOMCBS

## TRENDING SCHEDULES

Information included in these schedules has been derived from information contained in our 2020 Quarterly Report on Form 10-Q, 2019 Annual Report on Form 10-K and the accompanying earnings presentations. These schedules contain certain financial measures that are not in accordance with accounting principles generally accepted in the United States of America ("GAAP"). We provide reconciliations of these non-GAAP financial measures to the most directly comparable GAAP financial measures in the body of these schedules.

On December 4, 2019, Viacom Inc. ("Viacom") merged with and into CBS Corporation ("CBS"), with CBS continuing as the surviving company (the "Merger"). At the effective time of the Merger, the combined company changed its name to ViacomCBS Inc. The Merger has been accounted for as a transaction between entities under common control and therefore, the net assets of Viacom were combined with those of CBS at their historical carrying amounts and the companies have been presented on a combined basis for all periods presented.

TRENDING SCHEDULES
Summarized Reported Results (GAAP)
(unaudited; in millions, except per share amounts)
VIACOMCBS

Advertising - domestic
Advertising - international
Worldwide advertising
Affiliate - domestic
Affiliate - international
Worldwide affiliate
Content licensing
Theatrical
Publishing
Other
Revenues
Expenses
Stock-based compensation ${ }^{(1)}$
Restructuring and other corporate matters
Programming charges
Gain on sale of assets
Depreciation and amortization

## Operating income (loss)

## Amounts attributable to ViacomCBS:

Net earnings (loss) from continuing operations Discontinued operations, net of tax
Net earnings (loss) attributable to ViacomCBS

## Diluted earnings (loss) per share attributable to ViacomCBS:

$\begin{array}{lllllllll}\text { Continuing operations } & \$ & 1.15 & \$ & 1.52 & \$ & 1.42 & \$ & 1.43\end{array}$
Discontinued operations
Net earnings (loss)
Weighted average number of diluted shares outstanding ${ }^{(2)}$


${ }^{(1)}$ Stock-based compensation relating to the merger and other restructuring activities is included in Restructuring and other corporate matters.
${ }^{(2)}$ For the quarter ended December 31, 2019, the dilutive impact to shares was excluded because it would have been anti-dilutive since we reported a net loss.

Summarized Adjusted Results (Non-GAAP)
(unaudited; in millions, except per share amounts)

Advertising - domestic
Advertising - international
Worldwide advertising
Affiliate - domestic
Affiliate - international
Worldwide affiliate
Content licensing
Theatrical
Publishing
Other

## Revenues

Expenses
Stock-based compensation

## Adjusted OIBDA

Adjusted net earnings from continuing
operations attributable to ViacomCBS

Adjusted diluted EPS from continuing
operations attributable to ViacomCBS

Weighted average number of diluted shares outstanding

| Quarter Ended |  |  |  |  |  |  | $\begin{array}{\|c\|} \hline 12 \text { Months } \\ \text { Ended } \end{array}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3/31/18 |  | /30/18 |  | /30/18 |  | 2/31/18 |  |  |
| \$ 2,444 | \$ | 2,131 | \$ | 2,040 | \$ | 2,655 |  | \$ 9,270 |
| 383 |  | 385 |  | 365 |  | 438 |  | 1,571 |
| 2,827 |  | 2,516 |  | 2,405 |  | 3,093 |  | 10,841 |
| 1,878 |  | 1,916 |  | 1,932 |  | 1,941 |  | 7,667 |
| 186 |  | 175 |  | 177 |  | 171 |  | 709 |
| 2,064 |  | 2,091 |  | 2,109 |  | 2,112 |  | 8,376 |
| 1,653 |  | 1,615 |  | 1,461 |  | 1,434 |  | 6,163 |
| 50 |  | 208 |  | 337 |  | 149 |  | 744 |
| 160 |  | 207 |  | 240 |  | 218 |  | 825 |
| 71 |  | 66 |  | 78 |  | 86 |  | 301 |
| \$ 6,825 | \$ | 6,703 | \$ | 6,630 | \$ | 7,092 |  | \$ 27,250 |
| $(5,271)$ |  | $(5,042)$ |  | $(5,092)$ |  | $(5,351)$ |  | $(20,756)$ |
| (59) |  | (56) |  | (51) |  | (39) |  | (205) |
| \$ 1,495 | \$ | 1,605 | \$ | 1,487 | \$ | 1,702 |  | \$ 6,289 |
| \$ 858 | \$ | 924 | \$ | 841 | \$ | 1,023 |  | \$ 3,646 |
| \$ 1.37 | \$ | 1.49 | \$ | 1.36 | \$ | 1.66 |  | \$ 5.87 |
| 626 |  | 621 |  | 619 |  | 618 |  | 621 |


| Quarter Ended |  |  |  | 12 Months <br> Ended | Quarter <br> Ended |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 3/31/19 | 6/30/19 | 9/30/19 | 12/31/19 | 12/31/19 | 3/31/20 |
| \$ 2,775 | \$ 2,290 | \$ 2,016 | \$ 2,635 | \$ 9,716 | \$ 2,229 |
| 291 | 355 | 317 | 395 | 1,358 | 255 |
| 3,066 | 2,645 | 2,333 | 3,030 | 11,074 | 2,484 |
| 1,993 | 1,986 | 1,983 | 1,975 | 7,937 | 2,046 |
| 172 | 169 | 166 | 158 | 665 | 151 |
| 2,165 | 2,155 | 2,149 | 2,133 | 8,602 | 2,197 |
| 1,465 | 1,909 | 1,828 | 1,281 | 6,483 | 1,594 |
| 172 | 152 | 94 | 129 | 547 | 167 |
| 164 | 218 | 217 | 215 | 814 | 170 |
| 68 | 64 | 77 | 83 | 292 | 57 |
| \$ 7,100 | \$ 7,143 | \$ 6,698 | \$ 6,871 | \$ 27,812 | \$ 6,669 |
| $(5,510)$ | $(5,531)$ | $(5,385)$ | $(5,654)$ | $(22,080)$ | $(5,352)$ |
| (51) | (50) | (47) | (53) | (201) | (54) |
| \$ 1,539 | \$ 1,562 | \$ 1,266 | \$ 1,164 | \$ 5,531 | \$ 1,263 |
| \$ 898 | \$ 912 | \$ 680 | \$ 600 | \$ 3,090 | \$ 699 |
| \$ 1.46 | \$ 1.48 | \$ 1.10 | \$ . 97 | \$ 5.01 | \$ 1.13 |
| 617 | 617 | 617 | 618 | 617 | 616 |

## TRENDING SCHEDULES

TV Entertainment Financial Results
(unaudited; in millions)

|  | Quarter Ended |  |  |  |  |  |  |  | 12 Months <br> Ended <br> $12 / 31 / 18$ |  | Quarter Ended |  |  |  |  |  |  |  | 12 Months <br> Ended <br> $12 / 31 / 19$ |  | Quarter <br> Ended$\|$3/31/20 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 3/31/18 |  | 30/18 |  | 30/18 |  | /31/18 |  |  | 3/31/19 |  | 6/30/19 |  | 9/30/19 |  | 12/31/19 |  |  |  |  |  |
| Advertising | \$ | 1,621 | \$ | 1,214 | \$ | 1,153 | \$ | 1,763 | \$ | 5,751 | \$ | 1,967 | \$ | 1,309 | \$ | 1,063 | \$ | 1,669 | \$ | 6,008 | \$ | 1,381 |
| Affiliate |  | 498 |  | 515 |  | 531 |  | 538 |  | 2,082 |  | 611 |  | 616 |  | 641 |  | 682 |  | 2,550 |  | 734 |
| Content licensing |  | 757 |  | 817 |  | 646 |  | 786 |  | 3,006 |  | 781 |  | 966 |  | 695 |  | 715 |  | 3,157 |  | 797 |
| Other |  | 52 |  | 51 |  | 57 |  | 62 |  | 222 |  | 47 |  | 47 |  | 55 |  | 60 |  | 209 |  | 35 |
| Revenues |  | 2,928 | \$ | 2,597 | \$ | 2,387 | \$ | 3,149 | \$ | 11,061 | \$ | 3,406 | \$ | 2,938 | \$ | 2,454 | \$ | 3,126 | \$ | 11,924 |  | 2,947 |
| Adjusted OIBDA |  | 649 | \$ | 547 | \$ | 554 |  | 716 |  | 2,466 | \$ | 742 | \$ | 613 | \$ | 463 | \$ | 625 | \$ | 2,443 |  | 573 |

Cable Networks Financial Results
(unaudited; in millions)

VIACOMCBS

Advertising
Affiliate
Content licensing
Revenues

Adjusted OIBDA

| Quarter Ended |  |  |  |  |  |  | 12 Months <br> Ended$\|$ |  | Quarter Ended |  |  |  |  |  |  |  | 12 Months <br> Ended$\|$ |  | Quarter <br> Ended <br> 3/31/20 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3/31/18 |  | 30/18 |  | 30/18 |  | /31/18 |  |  |  | 1/19 |  | 0/19 |  | 30/19 |  | /31/19 |  |  |  |  |
| \$ 1,223 | \$ | 1,306 | \$ | 1,259 | \$ | 1,342 | \$ | 5,130 | \$ | 1,115 | S | 1,347 | \$ | 1,280 | \$ | 1,387 | \$ | 5,129 |  | 1,117 |
| 1,566 |  | 1,576 |  | 1,578 |  | 1,574 |  | 6,294 |  | 1,554 |  | 1,539 |  | 1,508 |  | 1,451 |  | 6,052 |  | 1,463 |
| 341 |  | 343 |  | 325 |  | 250 |  | 1,259 |  | 233 |  | 290 |  | 495 |  | 250 |  | 1,268 |  | 278 |
| \$ 3,130 | \$ | 3,225 | \$ | 3,162 | \$ | 3,166 |  | 12,683 | \$ | 2,902 | \$ | 3,176 | \$ | 3,283 |  | 3,088 |  | 12,449 |  | 2,858 |
| \$ 1,012 | \$ | 1,146 | \$ | 1,011 |  | 1,172 |  | 4,341 | \$ | 893 | \$ | 989 | \$ | 841 |  | 792 |  | 3,515 |  | 794 |

Theatrical
Home entertainment
Licensing
Other
Revenues
Adjusted OIBDA

| Quarter Ended |  |  |  |  |  |  | 12 Months <br> Ended$\|$ |  | Quarter Ended |  |  |  |  |  |  |  | 12 Months <br> Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3/31/18 | 6/30/18 |  | 9/30/18 |  | 12/31/18 |  |  |  | 3/31/19 |  | 6/30/19 |  | 9/30/19 |  | 12/31/19 |  |  |  |  |  |
| \$ 50 | \$ | 208 | \$ | 337 | \$ | 149 | \$ | 744 | \$ | 172 | \$ | 152 | \$ | 94 | \$ | 129 | \$ | 547 | \$ | 167 |
| 164 |  | 118 |  | 157 |  | 178 |  | 617 |  | 154 |  | 161 |  | 153 |  | 155 |  | 623 |  | 174 |
| 438 |  | 389 |  | 399 |  | 267 |  | 1,493 |  | 375 |  | 540 |  | 575 |  | 219 |  | 1,709 |  | 442 |
| 26 |  | 22 |  | 27 |  | 27 |  | 102 |  | 29 |  | 24 |  | 29 |  | 29 |  | 111 |  | 28 |
| \$ 678 | \$ | 737 | \$ | 920 | \$ | 621 | \$ | 2,956 | \$ | 730 | \$ | 877 | \$ | 851 | \$ | 532 | \$ | 2,990 | \$ | 811 |
| \$ (23) | \$ | 40 | \$ | 27 |  | (77) |  | (33) | \$ | 38 | \$ | 95 | \$ | 66 | \$ | (119) | \$ | 80 | \$ |  |

## Revenues

Adjusted OIBDA

| Quarter Ended |  |  |  |  | 12 Months <br> Ended |  | Quarter Ended |  |  |  |  |  |  |  | 12 Months <br> Ended$\|$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3/31/18 | 6/30/18 | 9/30/18 |  | /18 |  | 1/18 |  |  |  |  |  |  |  | 1/19 |  |  |  |  |
| \$ 160 | \$ 207 | \$ 240 | \$ | 218 | \$ | 825 | \$ | 164 | \$ | 218 | \$ | 217 | \$ | 215 | \$ |  | \$ |  |
| \$ 18 | \$ 34 | \$ 53 | \$ | 48 | \$ | 153 | \$ | 19 | \$ | 35 | \$ | 55 | \$ | 34 | \$ | 143 | \$ | 19 |

## TRENDING SCHEDULES

Schedule 7
Reconciliation of Adjusted OIBDA (Non-GAAP)
(unaudited; in millions)
VIACOMCBS

TV Entertainment
Cable Networks
Filmed Entertainment
Publishing
Corporate/Eliminations
Stock-based compensation

## Adjusted OIBDA

Depreciation and amortization ${ }^{(1)}$
Restructuring and other corporate matters
Programming charges
Gain on sale of assets

## Operating income (loss)

[^0]
## TRENDING SCHEDULES

Reconciliation of Adjusted Net Earnings and Diluted EPS (Non-GAAP) (unaudited; in millions, except per share amounts)

Net earnings from continuing operations attributable to ViacomCBS:

Reported net earnings (loss) from continuing operations
mpact of adjustments on net earnings from continuing operations ${ }^{(1)}$

Adjusted net earnings from continuing operations

## Per share information attributable to ViacomCBS:

Reported diluted earnings (loss) per share from continuing operations

Impact of adjustments on diluted earnings per share from continuing operations ${ }^{(1)}$
Adjusted diluted EPS from continuing operations

## Weighted average number of diluted shares outstanding



| Quarter <br> Ended |  |
| :---: | :---: |
| $\mathbf{3 / 3 1 / 2 0}$ |  |
|  |  |
| $\$$ | 508 |
| $\$$ | 699 |
|  |  |
| $\$$ | .82 |
| $\$$ | 1.13 |
|  |  |

${ }^{(1)}$ See Schedule 9 for a description of factors affecting comparability of net earnings and diluted EPS.

Restructuring and other corporate matters ${ }^{(1)}$
Depreciation of abandoned technology ${ }^{(2)}$
Impairment charge ${ }^{(3)}$
Programming charges ${ }^{(4)}$
Gain on sale of assets ${ }^{(5)}$
Gain on early extinguishment of debt
Net (gain) loss from investments ${ }^{(6)}$
Impact of adjustments on earnings from continuing operations before provision for income taxes
Income tax impact of above items ${ }^{(7)}$
Discrete tax items ${ }^{(8)}$
Impact of adjustments on provision for income taxes
Impact of adjustments on net earnings from continuing operations attributable to ViacomCBS

Impact of adjustments on diluted EPS from continuing operations attributable to ViacomCBS

## Weighted average number of diluted shares

 outstanding| Quarter Ended |  |  |  |  |  |  |  | 12 Months <br> Ended$\|$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3/31/18 |  | 6/30/18 |  | 9/30/18 |  | 12/31/18 |  |  |  |
| \$ | 194 | \$ | 50 | \$ | 70 | \$ | 176 | \$ | 490 |
|  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | 162 |  | 162 |
|  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | (18) |  | (18) |
|  | 53 |  | (13) |  | (33) |  | 46 |  | 53 |
|  | 247 |  | 37 |  | 37 |  | 366 |  | 687 |
|  | (61) |  | (9) |  | (10) |  | (87) |  | (167) |
|  | (46) |  | (47) |  | (64) |  | (140) |  | (297) |
| \$ | (107) | \$ | (56) | \$ | (74) | \$ | (227) | \$ | (464) |
| \$ | 140 | \$ | (19) | \$ | (37) | \$ | 139 | \$ | 223 |
| \$ | . 22 | \$ | (.03) | \$ | (.06) | \$ | . 23 | \$ | . 36 |
|  | 626 |  | 621 |  | 619 |  | 618 |  | 621 |



Quarter
Ended
3/31/20
\$ 233
12

$$
1]
$$

$\square$(50)$\$ \quad(54)$\$ 191
${ }^{(1)}$ Restructuring and other corporate matters primarily reflects severance and exit costs relating to restructuring activities as well as costs associated with other corporate matters.
${ }^{(2)}$ Depreciation of abandoned technology reflects the accelerated depreciation for technology that was abandoned in connection with synergy plans related to the Merger and is recorded in Depreciation and amortization .
${ }^{(3)}$ Impairment charge reflects the write-down of intangible assets to their fair value and is recorded in Depreciation and amortization .
${ }^{(4)}$ Programming charges for 2019 principally reflect accelerated amortization associated with changes in the expected monetization of certain programs, and decisions to cease airing, alter future airing patterns or not renew certain programs, in connection with management changes implemented as a result of the Merger. Programming charges for 2018 resulted from changes to our programming strategy, including at CBS Films and our Cable Networks segment, in connection with management changes.
${ }^{(5)}$ Reflects the gain on the sale of CBS Television City.
${ }^{(6)}$ Net (gain) loss from investments includes gains and losses on marketable securities, gains and losses associated with the sales and acquisitions of joint ventures and impairment charges to write-down investments to their fair value.
${ }^{(7)}$ The tax impact has been calculated by applying the tax rates applicable to the adjustments presented.
${ }^{(8)}$ Includes the net discrete tax expense or (benefit) related to the reorganization of international operations, changes in tax laws, a tax accounting method change and reversals of valuation allowances, among others.

Free Cash Flow (Non-GAAP)
(unaudited; in millions)
VIACOMCBS

Net cash provided by operating activities
Operating cash flow from discontinued operations
Capital expenditures

## Free cash flow

Debt
Cash and cash equivalents

## Net debt

| Quarter Ended |  |  |  | $\begin{array}{\|c\|} \hline 12 \text { Months } \\ \text { Ended } \\ \hline \end{array}$ | Quarter Ended |  |  |  | $\begin{array}{\|c\|} \hline 12 \text { Months } \\ \text { Ended } \\ \hline \end{array}$ | Quarter <br> Ended |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3/31/18 | 6/30/18 | 9/30/18 | 12/31/18 | 12/31/18 | 3/31/19 | 6/30/19 | 9/30/19 | 12/31/19 | 12/31/19 | 3/31/20 |
| \$ 1,004 | \$ 1,024 | \$ 962 | \$ 474 | \$ 3,464 | \$ 929 | \$ 260 | \$ 500 | \$ (459) | \$ 1,230 | \$ 356 |
|  | 2 | (3) |  | (1) |  | - | - |  | - |  |
| (66) | (70) | (113) | (103) | (352) | (67) | (75) | (109) | (102) | (353) | (51) |
| \$ 938 | \$ 956 | \$ 846 | \$ 371 | \$ 3,111 | \$ 862 | \$ 185 | \$ 391 | \$ (561) | \$ 877 | \$ 305 |
| \$ 19,790 | \$ 19,939 | \$ 19,937 | \$ 19,113 | \$ 19,113 | \$ 18,328 | \$ 18,328 | \$ 18,157 | \$ 18,719 | \$ 18,719 | \$ 18,537 |
| 564 | 1,181 | 1,739 | 856 | 856 | 986 | 938 | 956 | 632 | 632 | 589 |
| \$ 19,226 | \$18,758 | \$ 18,198 | \$18,257 | \$ 18,257 | \$ 17,342 | \$ 17,390 | \$ 17,201 | \$ 18,087 | \$ 18,087 | \$ 17,948 |


[^0]:    ${ }^{(1)}$ Depreciation and amortization for the quarter ended March 31, 2020 includes $\$ 12$ million of accelerated depreciation for abandoned technology in connection with synergy plans related to the Merger.

